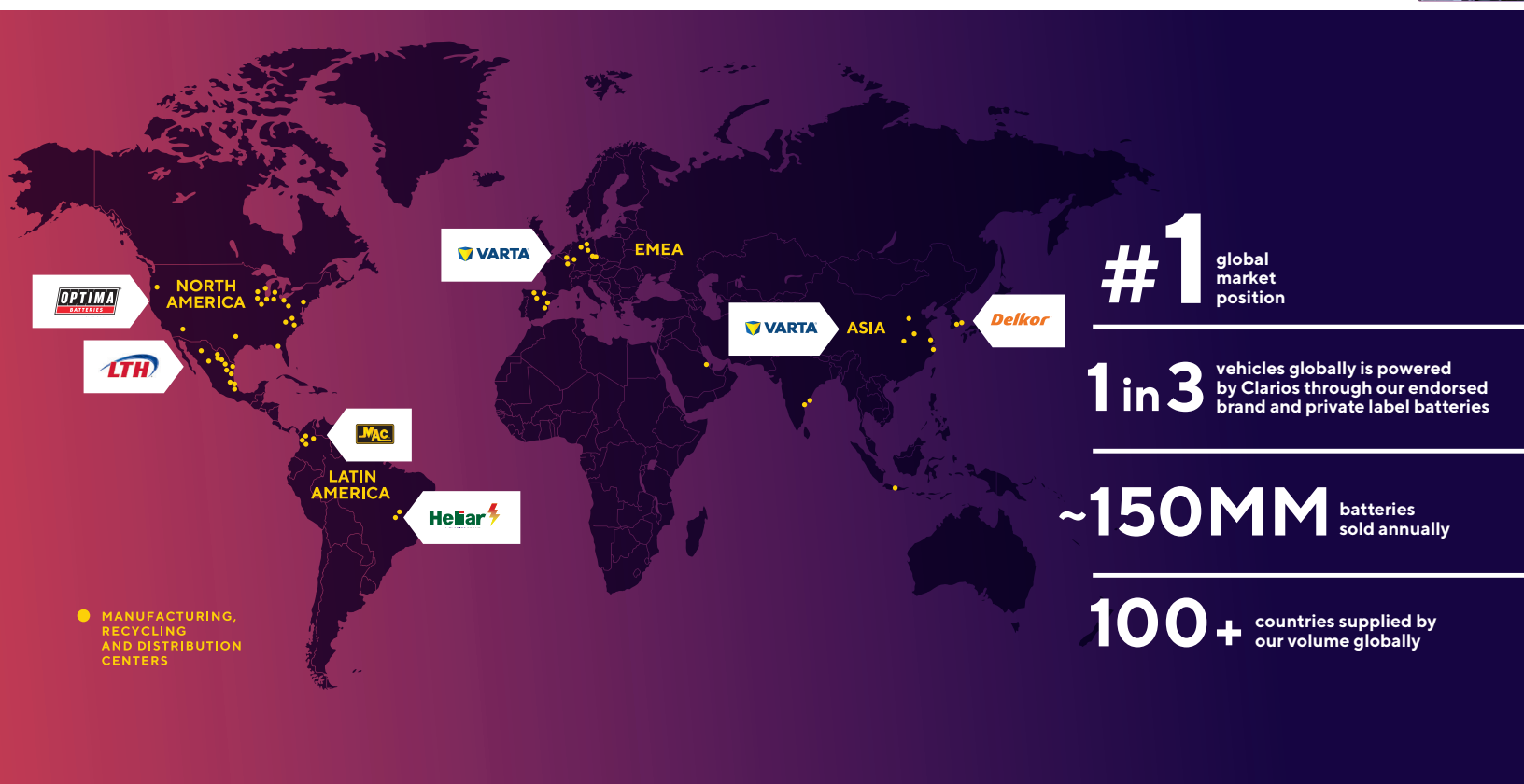


POWERING TODAY, INTO TOMORROW.

For well over a century, Clarios has created the most advanced, low-voltage battery technologies for virtually every type of vehicle – and then made them better.

Today we power one in three vehicles globally, and we are constantly developing market-leading solutions, software and services essential for the evolving future of transportation. We apply our expertise to protect the communities, resources and environment we all share.

WORLD LEADERSHIP IN LOW-VOLTAGE SOLUTIONS FOR TRANSPORTATION.



MARKET-LEADING INNOVATION FOR ALL VEHICLE POWERTRAINS.

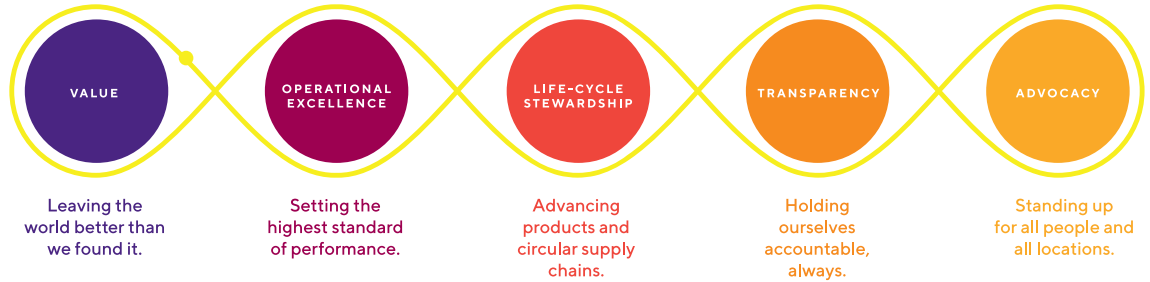
Our batteries are integral to the reliability, safety and security of current and future vehicles, regardless of powertrain. We provide high-quality products, software and services critical for the transition from internal combustion engines (ICE) to hybrids and electric vehicles (EVs). Our solutions answer the demands of sophisticated functions like start-stop, advanced driver assistance systems (ADAS), and autonomous driving, and are a crucial partner to high-voltage batteries.

ENSURING A SUSTAINABLE FUTURE FOR PEOPLE, BUSINESS AND OUR PLANET.

At Clarios we're mindful of the profound impact we can have. We answer to this planet we all share with our full-lifecycle infrastructure and a rigorous ESG focus – advancing best-in-class practices and advocating for them across our industry.

WE DON'T JUST HAVE THE VISION, WE HAVE THE BLUEPRINT.

Our Sustainability Blueprint is a comprehensive, integrated approach to delivering value at every stage of battery innovation, design, materials sourcing, manufacturing, distribution, collection and recycling.



OUR BLUEPRINT IN ACTION: EVERY DAY, WE TURN NEARLY 200,000 OLD BATTERIES INTO NEW ONES.

At Clarios, we've established one of the world's most successful examples of a circular economy. Our closed-loop system encompasses design, manufacture, transport, recovery and recycling—making automotive batteries the most recycled consumer product in the world. Our vision is a world where 100% of auto batteries are responsibly repurposed to power another generation of vehicles.

- UP TO 99%** of the materials in our batteries can be recovered, recycled and reused to make new batteries
- 90%** reduction in energy and greenhouse gas emissions by using recycled materials vs. virgin materials
- 96%** reduction in US lead air emissions since 1990
- WHILE 6X** more batteries produced in some plants



THE POWER OF PARTNERSHIP.

We are actively collaborating with partners and policy makers to share our experience and accelerate global adoption of circular economy principles. We're founding members of the Global Battery Alliance and the Responsible Battery Coalition. The Clarios Foundation partners with global organizations to promote children's health, sustainable communities and a safer environment.



OUR MISSION IS TO CREATE THE WORLD'S BEST BATTERIES, ESSENTIAL FOR THE EVOLVING FUTURE OF TRANSPORTATION.

As the shift to electrification accelerates, the role of advanced, low-voltage battery solutions is expanding to meet the unique needs of our customers and the market. We will continue to develop technology, products and services to power transportation today and far into the future.

Responsible: Claudia Bölker, Director Communications Clarios EMEA
Am Leineufer 51, 30419 Hanover, Germany; claudia.boelter@clarios.com